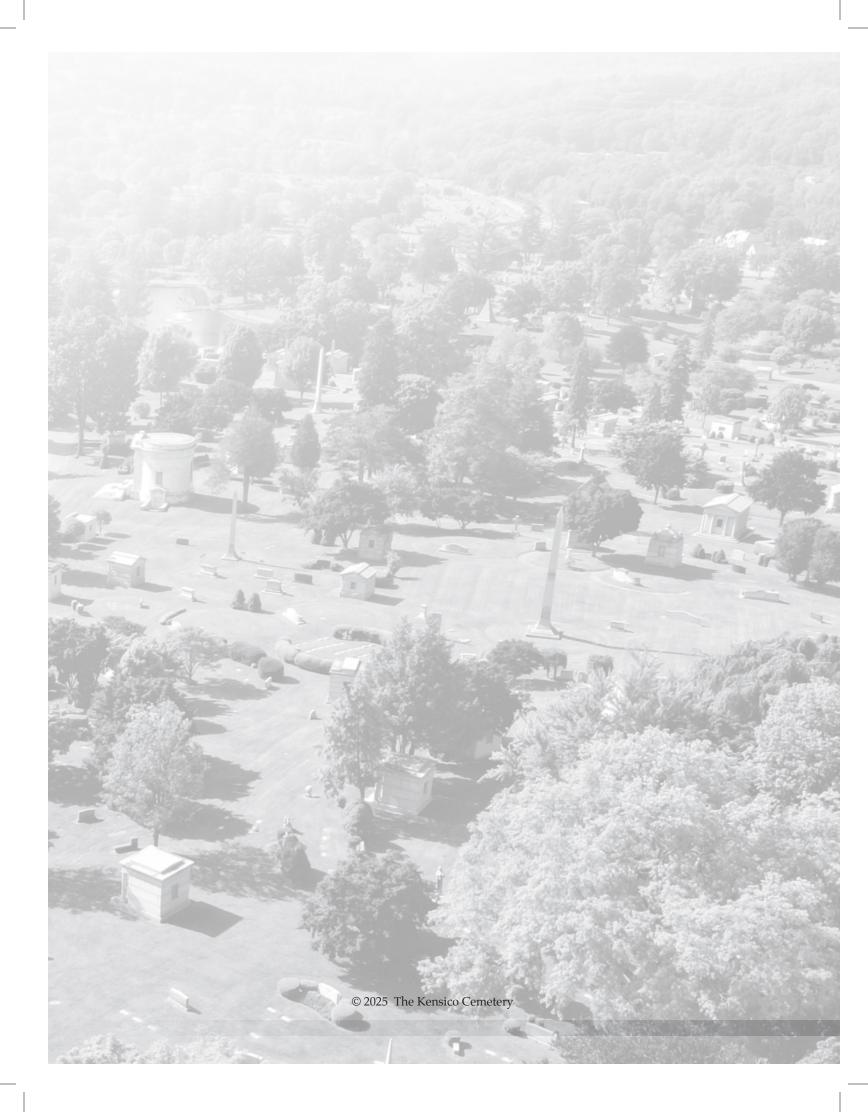
KENSICO Service and Care Since 1889

The Kensico Cemetery Arboretum: An Invitation
Consolidated Financial Statements 2024

THE KENSICO CEMETERY : ANNUAL REPORT 2024



THE KENSICO CEMETERY AND AFFILIATE CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

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INDEPENDENT AUDITORS' REPORT

Board of Directors
The Kensico Cemetery and Affiliate

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of The Kensico Cemetery and Affiliate (the "Organization"), which comprise the consolidated statements of financial position as of December 31, 2024 and 2023, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Organization as of December 31, 2024 and 2023, and the consolidated changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

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Board of Directors The Kensico Cemetery and AffiliatePage 2

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements (continued)

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Organization's internal control. Accordingly, no such
 opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

May 28, 2025

PKF O'Connor Davies, LLP

THE KENSICO CEMETERY AND AFFILIATE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2024

	General Fund	Bequest and Endowment Principal Fund	Bequ Endc Surplu F	Bequest and Endowment Surplus Income Fund	Permanent Maintenance Fund	Declaratory Maintenance Fund	Total Cemetery Funds	Friends of The Kensico Cemetery	φ	Total
<u>Assets</u>										
Cash and cash equivalents Investments Accounts receivable Other receivables Other assets Interfund receivable (payable) Over funded pension benefit obligation Buildings and equipment, net	\$ 11,930,658 87,227,822 2,273,682 1,667,965 6,029,394 (3,068,195) 8,628,900 2,598,208	\$ 1,047,204 67,997,118 - - (414,294)	φ.	25,282 3,826,118 - - 221,533	\$ 1,464,771 84,976,511 - 658,098	\$ 3322,215 158,424,099 - 2,631,183	\$ 17,790,130 402,451,668 2,273,682 1,667,965 6,029,394 2,8,325 8,628,900 2,598,208	\$ 36,850	\$	17,826,980 402,451,668 2,273,682 1,667,965 6,029,394 - 8,628,900 2,598,208
	\$ 117,288,434	\$ 68,630,028	\$	4,072,933	\$ 87,099,380	\$ 164,377,497	\$ 441,468,272	\$ 8,525	↔	441,476,797
Liabilities and Net Assets										
	\$ 1,873,438 1,043,651 2,750,825 5,667,914	ь	₩		φ.		\$ 1,873,438 1,043,651 2,750,825 5,667,914	\$ 1,456	e	1,874,894 1,043,651 2,750,825 5,669,370
et assets Undesignated, without donor restrictions Restricted by law With donor restrictions Total net assets	111,620,520	68,630,028		4,072,933	87,099,380 - - 87,099,380	164,377,497	111,620,520 324,179,838 435,800,358	2,069		111,622,589 324,179,838 5,000 435,807,427
Total liabilities and net assets	\$ 117,288,434	\$ 68,630,028	\$	4,072,933	\$ 87,099,380	\$ 164,377,497	\$ 441,468,272	\$ 8,525		\$ 441,476,797

See notes to consolidated financial statements.

THE KENSICO CEMETERY AND AFFILIATE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

DECEMBER 31, 2023

Total		\$ 18,874,885 341,120,853 4,432,302 875,100 5,816,410 - 5,932,767 188,148 2,356,953	\$379,597,418		\$ 1,720,539 1,611,763 2,427,276 5,759,578	94,320,036 279,517,804 373,837,840	\$379,597,418
Friends of The Kensico Cemetery		\$ 2,110	\$ (488)			(488)	\$ (488)
Total Cemetery Funds		\$ 18,872,775 341,120,853 4,432,302 875,100 5,816,410 2,598 5,932,767 188,148 2,356,953	\$379,597,906		\$ 1,720,539 1,611,763 2,427,276 5,759,578	94,320,524 279,517,804 373,838,328	\$379,597,906
Declaratory Maintenance Fund		\$ 4,490,473 132,550,483 1,762,544	\$138,803,500		φ.	- 138,803,500 138,803,500	\$138,803,500
Permanent Maintenance Fund		\$ 3,891,093 70,668,707 - (142,314)	\$ 74,417,486		φ.	- 74,417,486 74,417,486	\$ 74,417,486
Bequest and Endowment Surplus Income Fund		\$ 32,152 3,824,135 - 63,374	\$ 3,919,661		φ	3,919,661	\$ 3,919,661
Bequest and Endowment Principal Fund		\$ 674,293 61,808,547	\$ 62,377,157		ю	- 62,377,15 <u>7</u> 62,377,15 <u>7</u>	\$ 62,377,157
General Fund		\$ 9,784,764 72,268,981 4,432,302 875,100 5,816,410 (1,575,323) 5,932,767 188,148 2,356,953	\$100,080,102		\$ 1,720,539 1,611,763 2,427,276 5,759,578	94,320,524	\$100,080,102
	Assets	Cash and cash equivalents Investments Accounts receivable Other receivables Other assets Interfund receivable (payable) Over funded pension benefit obligation Unrecovered development costs Buildings and equipment, net	Total assets	<u>Liabilities and Net Assets</u>	Liabilities Accounts payable and accrued expenses Other liabilities Unfunded other benefits Total liabilities	Net assets (deficit) Undesignated, without donor restrictions Restricted by law Total net assets (deficit)	Total liabilities and net assets (deficit)

CONSOLIDATED STATEMENT OF ACTIVITIES

YEAR ENDED DECEMBER 31, 2024

			Without Donor Restrictions	r Restrictions			Friends of	Friends of The Kensico Cemetery, Inc.	etery, Inc.		
			Bequest and						Total		
		Bequest and	Endowment	Permanent	Declaratory	Total	Without	With	Friends of The		
	General Fund	Endowment Principal Fund	Surplus Income Fund	Maintenance Fund	Maintenance Fund	Cemetery Funds	Donor Restrictions	Donor Restrictions	Kensico Cemetery, Inc.	Eliminations	Total
Support and revenue											
Lot, grave, crypt and niche sales	\$ 20,350,340	. ⇔	. ↔	. ↔	· •	\$ 20,350,340		· &	· •	· •	\$ 20,350,340
Transfers and reserves	(8,960,641)	•	•	3,460,173	•	(5,500,468)	•	•	•		(5,500,468)
Service department receipts	5,127,751	•	•	•	•	5,127,751	•	•	•		5,127,751
Investment return designated											
for current operations	10,648,762	•	1,439,641	1,673,444	449,500	14,211,347	•	•	•		14,211,347
Bequests and endowments received	•	539,992	•	•	•	539,992	•	•	•		539,992
Statutory contribution	•	•	•	70,560	•	70,560	•	•	•		70,560
Other	54,139	•	•	320	•	54,489	096'69	2,000	74,960	(14,158)	115,291
Total support and revenue from operations	27,220,351	539,992	1,439,641	5,204,527	449,500	34,854,011	096'69	2,000	74,960	(14,158)	34,914,813
Interfund transfers	3,405,769	•	(1,282,825)	(1,673,444)	(449,500)	•				,	٠
Total support and revenue recognized	30,626,120	539,992	156,816	3,531,083		34,854,011	69,960	5,000	74,960	(14,158)	34,914,813
Expenses											
Program services	8,413,356	•		٠		8,413,356	32,302	•	32,302	(6,150)	8,439,508
Supporting services	6,835,946	•	•		•	6,835,946	35,101	•	35,101	(8,008)	6,863,039
Total expenses from operations	15,249,302					15,249,302	67,403		67,403	(14,158)	15,302,547
Increase in net assets from operations											
before investment return and other changes	15,376,818	539,992	156,816	3,531,083	•	19,604,709	2,557	2,000	7,557	•	19,612,266
Investment return in excess (deficit) of amounts		24.2 820	() 544)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	26 673 007	40 494 449					40.404
designated for current Operations		0,712,079	(2,044)	1,00,001,8	20,010,991	40,404		'			40,404,140
Increase in net assets before other changes	15,376,818	6,252,871	153,272	12,681,894	25,573,997	60,038,852	2,557	5,000	7,557	•	60,046,409
Other changes	7007 1					4 700 4 60					4 700 450
Other honest lichility adjustment	(340.350)		•	•	•	1,702,136	•	•	•		0,40,250
Other benefits liability adjustment	(000,040)		•			(340,350)		•			(066,046)
Other components of net periodic pension cost	574,521	•	•	•	•	574,521	i	•	i	•	574,521
Other components of net periodic postretirement cost	(13,151)					(13,151)		•			(13,151)
Change in net assets	17,299,996	6,252,871	153,272	12,681,894	25,573,997	61,962,030	2,557	2,000	7,557	i	61,969,587
Net assets (deficit) at beginning of year	94,320,524	62,377,157	3,919,661	74,417,486	138,803,500	373,838,328	(488)		(488)		373,837,840
Net assets at end of year	\$ 111,620,520	\$ 68,630,028	\$ 4,072,933	\$ 87,099,380	\$ 164,377,497	\$ 435,800,358	\$ 2,069	\$ 5,000	\$ 7,069	\$	\$ 435,807,427

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Bequest and Endowment Permanent Declaratory Total Endowment Surplus Income Maintenance Cemetery General Fund Principal Fund Fund Fund Funds	\$ 21,712,040 \$ - \$ - \$ - \$ 21,712,040 \$		1,318,594 1,549,752 405,200 14	ı	72,345 - 72,5	15,762 100 - 15,8	28,263,903 289,076 1,318,594 4,381,934 405,200 34,658,	und transfers 3,114,661 - (1,159,709) (1,549,752) (405,200) Total support and revenue recognized 31,378,564 289,076 158,885 2,832,182 - 34,658;	7,655,047 7,655,0 6,600,015 6,600,0 14,255,062 14,255,0	Increase (decrease) in net assets without donor restrictions from operations before investment return and other changes 17,123,502 289,076 158,885 2,832,182 - 20,403,6	- 5,411,678 85,536 8,171,410 23,576,289 37,244,	ncrease (decrease) in net assets without donor restrictions before other changes 17,123,502 5,700,754 244,421 11,003,592 23,576,289 57,648,5	ther changes 835,443 - - 835,444 Pension benefit liability adjustment 444,869 - - 444,844,869 Other components of net periodic pension cost 326,001 - - 326,001 Other components of net periodic postretirement cost (22,498) - - (22,498)	Change in net assets without donor restrictions 18,707,317 5,700,754 244,421 11,003,592 23,576,289 59,232,5	Net assets without donor restrictions at beginning of year 75,613,207 56,676,403 3,675,240 63,413,894 115,227,211 314,605,5	New content (Jefficial) withhouse decountricities and defines 6 04 200 E01 E01 6 50 600 E01 6 51 A47 402 6 4 50 600 E01 6 270 600 C
Total Friends of The Pemetery Kensico Funds Cemetery	.21,712,040	4,756,719	14,788,404	289,076 -	72,345	15,862 1,235	34,658,707 1,235	34,658,707	7,655,047 735 6,600,015 6,007 14,255,062 6,742	20,403,645 (5,507)	37,244,913	57,648,558 (5,507)	835,443	59,232,373 (5,507)	314,605,955 5,019	373 838 328 \$ (488)
Eliminations	# 						•					•		•		
Total	\$ 21,712,040 (6,975,739)	4,756,719	14,788,404	289,076	72,345	17,097	34,659,942	34,659,942	7,655,782 6,606,022 14,261,804	20,398,138	37,244,913	57,643,051	835,443 444,869 326,001 (22,498)	59,226,866	314,610,974	373 837 840

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2024

			Program Services	Services					Supporting	Supporting Services			Total
	Interments	Lot Care	Foundations	Cemetery Total	Friends of The Kensico Cemetery	Total	Security & Mainte-nance	Admini- stration	Sales	Cemetery Total	Friends of The Kensico Cemetery	Total	2024
	\$ 126,877 239,833 2,726,396	\$ 341,534 152,735 575,432	\$ 57,313 90,382 251,263	\$ 525,724 482,950 3,553,091	· · · · ·	\$ 525,724 482,950 3,553,091	\$ - 472,509	\$ 414,700 483,226	\$ 403,605 282,479 79,962 984,821	\$ 818,305 765,705 552,471 984,821	 Ф	\$ 818,305 765,705 552,471 984,821	\$ 1,344,029 1,248,655 4,105,562 984,821
Payroll taxes and related expenses	1,313,697	429,161	173,224	1,916,082		1,916,082	196,224	298,259	678,604	1,173,087		1,173,087	3,089,169
Total salaries, wages and related expenses	4,406,803	1,498,862	572,182	6,477,847		6,477,847	668,733	1,196,185	2,429,471	4,294,389	1	4,294,389	10,772,236
Repairs and replacement Postage	8,745	3,073	2,408	14,226		14,226	13,693	32.272	959	14,652		14,652	28,878
	3,316	2,985	٠	6,301	•	6,301	225	3,343	3,705	7,273	~	7,274	13,575
	107,718	102,313	86,988	297,019	09	297,079	124,654	62,452	31,146	218,252	•	218,252	515,331
	65,672	17,303	8,565	91,540	•	91,540	7,150	•	3,039	10,189	٠	10,189	101,729
	12,519	12,519	•	25,038	•	25,038	•	83,504	12,519	96,023	104	96,127	121,165
Dues and subscriptions	5,529	•	•	5,529	•	5,529	•	15,874	•	15,874	•	15,874	21,403
Depreciation and amortization	83,889	25,203	40,616	149,708	•	149,708	176,694	9,970	19,169	205,833	•	205,833	355,541
	22,946	810,510	249,478	1,082,934	6,540	1,089,474	297,993	202,518	112,282	612,793	7,629	620,422	1,709,896
	•	•	•	•	•	'	'	•	412,246	412,246	•	412,246	412,246
	140,391	120,326		260,717	25,702	286,419	100	430,981	483,137	914,218	27,367	941,585	1,228,004
Total functional expenses Less inter-company eliminations	4,858,842 (455)	2,594,277 (455)	960,237	8,413,356	32,302 (5,240)	8,445,658 (6,150)	1,289,242	2,037,099	3,509,605	6,835,946 (2,500)	35,101 (5,508)	6,871,047 (8,008)	15,316,705 (14,158)
	\$ 4,858,387	\$ 2,593,822	\$ 960,237	\$8,412,446	\$ 27,062	\$ 8,439,508	\$1,289,242	\$ 2,037,099	\$ 3,507,105	\$6,833,446	\$ 29,593	\$ 6,863,039	\$ 15,302,547

THE KENSICO CEMETERY AND AFFILIATE CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED DECEMBER 31, 2023

Total	2023	1,523,309 1,076,210 3,888,547 890,000	2,889,058	10,267,124	35,554 49,440 19,700 507,336 81,062 125,331 27,674 311,679 391,545 991,545	\$ 14,261,804
	Total	€9	1,143,866	4,242,517	23,874 39,600 10,511 7,722 100,966 15,674 177,739 890,730 391,545	\$ 6,606,022
	oT T	\$ 1,053,317 638,320 517,014 890,000	1,1	4,5	6 3 6 7 7 6 8 8 8	\$ 6,60
	Friends of The Kensico Cemetery	 ⇔		,	7 7 7 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	\$ 6,007
g Services	Cemetery Total	\$ 1,053,317 638,320 517,014 890,000	1,143,866	4,242,517	23,874 39,600 10,504 208,702 7,722 100,969 15,743 177,739 684,730 391,545 696,432	\$ 6,600,015
Supporting Services	Sales	\$ 642,816 223,924 66,026 890,000	701,495	2,524,261	1,098 5,909 5,380 26,525 1,153 12,176 - 17,877 110,611 391,545 379,468	\$ 3,476,003
	Admini- stration	\$ 410,501 414,396	261,140	1,086,037	33,691 4,902 58,958 88,793 15,674 11,985 259,930	\$ 1,876,834
	Security & Mainte- nance	\$ - 450,988	181,231	632,219	22,776 222 123,226 6,569 147,877 314,189	\$ 1,247,178
	Total	\$ 469,992 437,890 3,371,533	1,745,192	6,024,607	11,680 9,840 9,189 288,647 73,340 24,352 12,000 133,940 830,503	\$ 7,655,782
ervices	Friends of The Kensico Cemetery			1	735	\$ 735
	Cemetery Total	\$ 469,992 437,890 3,371,533	1,745,192	6,024,607	11,680 9,840 9,189 297,912 73,340 24,3340 12,000 133,940 830,503	\$ 7,655,047
Program Services	Foundations	\$ 49,128 66,779 209,188	138,931	464,026	5,054 - 86,747 14,035 17,425 275	\$ 587,562
	Lot Care	\$ 310,511 126,840 535,752	374,930	1,348,033	2.958 4.661 4.363 84.363 88.203 9.430 12.176 - 28.264 810,337	\$ 2,414,554
	Interments	\$ 110,353 244,271 2,626,593	1,231,331	4,212,548	3,668 5,179 4,836 122,872 49,872 12,176 12,000 88,251 19,891	\$ 4,652,931
		Compensation Officers and directors Office Ground crew Salespersons	Payroll taxes and related expenses	Total salaries, wages and related expenses	Repairs and replacement Postage Felephone Supplies Automobile operations Professional fees Dues and subscriptions Depreciation and amortization Outside services Advertising costs	Total expenses

CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
Cash flows from operating activities		
Change in net assets	\$ 61,969,587	\$ 59,226,866
Adjustments to reconcile change in net assets to net cash from operating activities Net realized gain on investments Net unrealized gain on investments Realized (gain) loss on disposal of assets Depreciation and amortization Pension benefit liability adjustment Other benefits liability adjustment	(16,310,031) (27,445,221) (296) 355,541 (1,702,158) 340,350	(12,767,408) (29,806,187) 11,721 311,679 (835,443) (444,869)
Change in operating assets and liabilities Accounts receivable Other receivables Other assets Unrecovered development costs Accounts payable and accrued expenses Other liabilities	2,158,620 (792,865) (1,223,760) 188,148 154,355 (568,112)	(2,599,710) (202,751) (795,519) (53,701) 242,613 711,447
Net cash from operating activities	17,124,158	12,998,738
Cash flows from investing activities Purchase of investments Sale of investments Sale of equipment Purchase of building improvements and equipment	(131,771,676) 114,196,113 296 (596,796)	(96,914,774) 91,753,955 15,500 (897,563)
Net cash from investing activities	(18,172,063)	(6,042,882)
Net change in cash and cash equivalents	(1,047,905)	6,955,856
Cash and cash equivalents at beginning of year	18,874,885	11,919,029
Cash and cash equivalents at end of year	\$ 17,826,980	\$ 18,874,885

See notes to consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Statement of Purpose and Accounting Policies

General

The Kensico Cemetery (the "Cemetery"), located in Valhalla, New York, is a not-for-profit, public cemetery, membership corporation which is regulated under New York State law. Prices for the sale of burial rights are posted in the Cemetery office and filed with the Division of Cemeteries of the State of New York. Charges for services rendered to lot owners are subject to approval by the State Cemetery Board (the "Board") and cannot be increased until an order is issued by the Board permitting such increase. The Cemetery estimates that based on historical sales and available developed and undeveloped property, it will generate revenue from lot, grave, crypt and niche sales for the next 35 to 60 years.

Friends of The Kensico Cemetery, Inc. ("Friends") was formed as a New York not-for-profit membership corporation with the Cemetery as the sole member. Friends is qualified as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code. Friends' primary purpose is to promote and advance the welfare of the Cemetery and to promote the programs and operations of tax-exempt organizations operating within Westchester County, New York.

The accompanying consolidated financial statements include the accounts of the Cemetery and Friends (collectively, "the Organization").

Principles of Consolidation

Accounting principles generally accepted in the United States of America ("U.S. GAAP") require all organizations over which the Cemetery has both control and an economic interest to be accounted for as consolidated affiliates. All significant intercompany balances and transactions have been eliminated in consolidation.

Basis of Accounting and Use of Estimates

The accompanying consolidated financial statements have been prepared in accordance with U.S. GAAP, which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of the contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Net Asset Presentation

Net assets that are not subject to donor-imposed restrictions or restricted by state law may be expended for any purpose in performing the primary objectives of the Organization. Net assets with donor restrictions are subject to stipulations imposed by the donors. Donor restrictions are temporary in nature, satisfied by the passage of time or may be held in perpetuity. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities as net assets released from restrictions.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

1. Statement of Purpose and Accounting Policies (Continued)

Cash and Cash Equivalents

Cash and cash equivalents consist of highly liquid debt instruments with maturities of three months or less, at the time of purchase.

Accounts Receivable and Allowance for Expected Credit Losses

An allowance for uncollectible receivables has not been established as the Cemetery has the requirement that all balances be paid in full before an interment can take place, no deed is issued until payment in full is received and the sale of burial rights can be cancelled and the burial rights resold if payment is not made when due. For this same reason, the Cemetery has not recognized an allowance for credit losses.

Fair Value of Measurements of Financial Instruments

The Organization follows U.S. GAAP guidance on fair value measurements which defines fair value and establishes a fair value hierarchy organized into three levels based upon the input assumptions used in pricing assets. Level 1 inputs have the highest reliability and are related to assets with quoted prices in active markets. Level 2 inputs relate to assets with other than quoted prices in active markets which may include quoted prices for similar assets or other inputs which can be corroborated by observable market data. Level 3 inputs are unobservable inputs and are used to the extent that observable inputs do not exist. Pursuant to U.S. GAAP guidance, alternative investments where fair value is measured using the Net Asset Value ("NAV") as a practical expedient for fair value are not categorized within the fair value hierarchy.

Investments and Investment Income Recognition

Investments are carried at fair value. The fair value of alternative investments has been estimated using the NAV as reported by the management of the respective alternative investment fund. U.S. GAAP guidance provides for the use of NAV as a "Practical Expedient" for estimating fair value of alternative investments. Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis and dividends are recorded on the ex-dividend date. Realized and unrealized gains and losses are included in the determination of the change in net assets.

Buildings and Equipment

Buildings and equipment are carried at cost and depreciated using the straight-line method over their estimated useful lives as follows:

Buildings and water system	5-50 years
Land improvements	20 years
Machinery and equipment	3-10 years
Office furniture and fixtures	3-10 years
Automobiles and trucks	2- 7 years

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

1. Statement of Purpose and Accounting Policies (Continued)

Development Costs

Costs incurred to develop land are capitalized. Such amounts are recovered as burial rights are sold.

Income Taxes

The Cemetery's tax-exempt status was judicially determined by the United States Board of Tax Appeals in The Kensico Cemetery v. Commissioner of the Internal Revenue 35 B.T.A. 498 (1936). This decision was affirmed on appeal in Commissioner of Internal Revenue v. Kensico Cemetery 96 F. 2d 594 (Second Cir. 1938) and in addition, the Cemetery, as a not-for-profit organization, as described in Internal Revenue Code Section 501 (c) (13), is exempt from federal income taxes under section 501 (a) of the Internal Revenue Code. Friends' tax-exempt status was determined by the Internal Revenue Service to be effective September 21, 2020 under Internal Revenue Code Section 501 (c) (3). Management has determined that the Organization had no uncertain tax positions that would require financial statement recognition or disclosure.

Revenue Recognition

The Organization follows U.S. GAAP revenue recognition guidance which provides a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. The core principle of the guidance is that an entity should recognize revenue from the transfer of promised goods or services to customers in an amount that reflects the consideration the entity expects to receive for those promised goods or services to customers. The guidance includes a five-step framework to determine the timing and amount of revenue to recognize related to contracts with customers.

The Cemetery has several revenue sources. The Cemetery recognizes revenue for sales of burial rights when an agreement is executed and recognizes revenue with respect to interment, foundation, special care or endowment services when the services are provided. Consequently, all performance obligations are satisfied at a point in time or over time within the Cemetery's year end.

The Cemetery does not recognize revenue until it is probable of collection and, based on the Cemetery's strong collection experience, the Cemetery has concluded that all revenue recognized is probable of collection. The Cemetery has applied a portfolio approach to evaluating the customers' ability to pay, rather than evaluating each customer's ability to pay separately.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

1. Statement of Purpose and Accounting Policies (Continued)

Funds

The Cemetery has a General Fund and four non-donor restricted Endowment Funds:

The General Fund – includes all non-Endowment Fund activities.

The Bequest and Endowment Principal Fund - consists of funds received from lot owners for the care of their lots. Pursuant to New York State law, the principal of this fund is kept invested and the income (interest and dividends) from these investments is deposited in the Bequest and Endowment Surplus Income Fund to be used for the care of the endowed lots. Capital gains and losses from investments are added to or reduce the principal of the fund.

The Bequest and Endowment Surplus Income Fund – receives the income of The Bequest and Endowment Principal Fund, which income, together with income earned from the investments of the Bequest and Endowment Surplus Income Fund is used for the care of the endowed lots. Income not required to be expended in a given year is retained and carried forward for use in future years.

The Permanent Maintenance Fund - was established in 1949 as provided by New York State law. Effective July 1, 1992, the fund receives 15% of the gross proceeds from the sale of all lots, graves, crypts and niches. As also required by New York State law, effective, January 1, 2001, the fund receives an additional \$35 for each interment. New York State law also provides that the principal of this fund shall remain inviolate except under limited circumstances, as set forth in the law. Income (interest and dividends) from the investments of this fund is deposited in the General Fund to be used for current maintenance of the Cemetery. Capital gains and losses from investments are added to or reduce the principal of the fund.

The Declaratory Maintenance Fund - was established in 1934 as provided in the judgment in an action in the Supreme Court, Westchester County, entitled The Kensico Cemetery, plaintiff against William H. Lyon, et al, defendants. Pursuant to the judgment, investments of the General Fund having a book value of \$147,551 were transferred to this fund. The judgment provides that the principal and income of this fund shall not be used for the general purposes of the Cemetery until the fund, including accumulated income, is in an amount sufficient to produce income to maintain in perpetuity the grounds of the Cemetery. This fund has been administered in accordance with the provisions of the judgment.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

1. Statement of Purpose and Accounting Policies (Continued)

Functional Expenses

The financial statements report certain categories of expenses that are attributable to more than one operating or supporting service. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include compensation expenses, which are allocated on the basis of estimates of time and effort and other expenses that are allocated between program services which include interments, lot care, and foundations and supporting services which include security, maintenance, administration and sales to the activity receiving the benefit. Supporting services for Friends include administrative and fundraising expenses.

Advertising Costs

Advertising costs are expensed as incurred. Total advertising costs for the years ended December 31, 2024 and 2023, approximated \$412,000 and \$392,000.

Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the consolidated financial statements through the date that the consolidated financial statements were available to be issued, which date is May 28, 2025.

2. Buildings and Equipment

Buildings and equipment at December 31 consisted of the following:

	2024	2023
Maintenance building	\$ 1,383,679	\$ 1,191,476
Mausoleum building and land	443,493	445,812
Water tower	513,011	513,011
Administration building	1,269,271	1,326,012
Land improvements	839,058	839,058
Water system	164,868	164,868
Machinery and equipment	1,867,271	1,745,196
Office furniture and fixtures	421,085	495,918
Automobiles and trucks	612,155	603,750
	7,513,891	7,325,101
Accumulated depreciation	(4,915,683)	(4,968,148)
	\$ 2,598,208	\$ 2,356,953

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

3. Interested Persons

Two members of the Board of Directors are officers of companies which provide services to the Cemetery and two members of the Board of Directors have relationships with a firm which provides legal services to the Cemetery (one as a firm member and the other as of counsel). Transactions with these entities have been reviewed and approved by the Audit Committee in accordance with the Cemetery's Conflicts of Interest Policy. The following services were provided by such entities for the years ended December 31:

	2024	2023
Landscaping and supplies	\$ 110,317	\$ 89,271
Legal services	4,389	4,135
Investment management fees	371,454	311,885
	\$ 486,160	\$ 405,291

4. Concentrations of Credit Risk

Financial instruments that potentially subject the Cemetery to concentrations of credit risk consist principally of cash and investments. The Cemetery places its cash with various financial institutions and limits the amount of credit exposure by any one financial institution. At times, the cash balance may be in excess of the Federal Deposit Insurance Corporation insurance limit. Investments are diversified to reduce concentrations so that there is no significant concentration of credit risk.

5. Investments

The objective of the investment program is to produce ordinary income and capital appreciation sufficient to maintain the Cemetery currently and in perpetuity. The Cemetery's investment guidelines are as follows: for the Bequest and Endowment Surplus Income Fund, the account is managed with a target allocation of fixed income securities representing 100% of the total portfolio value; for the Declaratory Maintenance Fund, the accounts are managed with a target allocation of equity securities representing between 95% and 100% of the total portfolio value with no more than 10% of the total Declaratory Maintenance Fund committed to Private Equity Funds; and for the remaining funds, other than the General Fund account managed by Fenimore Asset Management, Inc. ("Fenimore") described below, the accounts are managed as a balanced portfolio with a target asset allocation of 50% in equity securities and 50% in fixed income securities and the Investment Manager has the discretion to vary the allocations to each of these asset classes between a maximum of 60% and a minimum of 40% of the total portfolio value based on the Investment Manager's view of relative attractiveness of these two asset classes. The General Fund account managed by Fenimore is an exclusively Small-Cap and Mid-Cap equity portfolio with the Investment Manager having the discretion to allocate portions of the portfolio between these two asset classes as it deems fit. Investments in foreign equities may not exceed 25% of a fund's equity portfolio value and investments in non-US bonds may not exceed 25% of a fund's fixed income portfolio value. The Cemetery periodically reviews these guidelines within each fund, taking into account the current and future needs of the Cemetery and changing market conditions. The values of the investments will fluctuate as market conditions and asset allocations change and the amount of gain or loss in any subsequent period cannot be determined.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

5. Investments (Continued)

Investments at December 31, categorized by the fair value hierarchy, are as follows:

	2024	2023
Level 1 (Quoted Prices in Active Markets		
for Identical Assets)		
Equities		
US common stock	\$245,028,865	\$195,393,944
US small cap funds	9,454,927	10,631,973
US mid cap funds	15,822,569	15,470,614
US large cap funds	4,805,897	-
Internationally developed	17,589,184	15,551,327
Emerging markets / growth	4,590,198	6,221,013
Select dividend funds	-	738,252
High dividend yield funds	-	2,349,812
Value funds	-	1,424,716
Commodities index trust	-	902,700
US Treasury bills and notes	46,557,288	37,756,386
	343,848,928	286,440,737
Level 2 (Other Observable Inputs)		
Corporate bonds	55,077,436	52,401,208
US government agency obligations	1,648,649	1,217,117
	56,726,085	53,618,325
Total by Levels	400,575,013	340,059,062
Alternative investments	1,876,655	1,061,791
Total Investments	\$402,451,668	\$341,120,853

As discussed in Note 2, alternative investments that are measured using the practical expedient are not classified within the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated statements of financial position.

During 2023, the Cemetery invested in private equity limited partnerships within its Declaratory Maintenance Fund. Private equity limited partnerships are closed investment vehicles which provide for no liquidity or redemption option and are not readily marketable. Information regarding alternative investments valued at NAV using the practical expedient at December 31, is as follows:

		2024			2023				
					Unfunded			Į	Jnfunded
		F	air Value	C	ommitments		air Value	Co	mmitments
Private equity fund Private equity investments	(a) (b)	\$	1,071,154 805,501	\$	1,010,000 1,200,000	\$	674,320 387,471	\$	1,370,000 1,600,000
		\$	1,876,655	\$	2,210,000	\$	1,061,791	\$	2,970,000

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

5. Investments (Continued)

The investment objective of the alternative investments is as follows:

- (a) The investment objective is to acquire, manage and dispose of investments in private equity funds that are focused on primarily making buyout and growth capital investments.
- (b) The investment objective is to generate a superior risk-adjusted return with a diversified portfolio of quality private equity managers focused on acquiring and guiding high-growth, cash-flow positive companies.

The Cemetery's investment return is summarized as follows:

Year ended December 31, 2024:

	General Fund	Bequest and Endow Principal Fund	Bequest and Endow Surplus Income Fund	Permanent Maintenance Fund	Declaratory Maintenance Fund	Total
Dividends and interest, net of fees Fees chargeable to principal Net realized and unrealized gain (loss)	\$ 4,263,672 6,385,090	\$ - (115,291) 5,828,170	\$ 1,439,641 - (3,544)	\$ 1,673,443 (151,670) 9,302,482	\$ 3,770,837	\$ 11,147,593 (266,961) 43,764,858
Total Return on Investments	10,648,762	5,712,879	1,436,097	10,824,255	26,023,497	54,645,490
Investment return designated for current operations	10,648,762		1,439,641	1,673,444	449,500	14,211,347
Investment Return in Excess (Deficit) of Amounts Designated for Current Operations Year ended December 3:	<u>\$</u>	\$ 5,712,879	\$ (3,544)	\$ 9,150,811	\$ 25,573,997	\$ 40,434,143
	General Fund	Bequest and Endow Principal Fund	Bequest and Endow Surplus Income Fund	Permanent Maintenance Fund	Declaratory Maintenance Fund	Total
Dividends and interest, net of fees Fees chargeable to principal Net realized and unrealized gain	*	Endow Principal	Endow Surplus	Maintenance	Maintenance	Total \$ 9,698,227 (238,505) 42,573,595
Fees chargeable to principal	Fund \$ 3,360,564	Endow Principal Fund \$ - (110,022)	Endow Surplus Income Fund \$ 1,318,594	Maintenance Fund \$ 1,549,752 (128,483)	Maintenance Fund \$ 3,469,317	\$ 9,698,227 (238,505)
Fees chargeable to principal Net realized and unrealized gain	Fund \$ 3,360,564 - 8,154,294	Fund \$ - (110,022) 5,521,700	Endow Surplus Income Fund \$ 1,318,594	Maintenance Fund \$ 1,549,752 (128,483) 8,299,893	Maintenance Fund \$ 3,469,317 - 20,512,172	\$ 9,698,227 (238,505) 42,573,595

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

5. Investments (Continued)

The Bequest and Endowment Principal Fund earned dividends and interest, net of fees, totaling \$1,337,032 and \$1,230,200 that were transferred to the Bequest and Endowment Surplus Income Fund in 2024 and 2023.

Custodian and investment advisory fees of \$1,227,545 and \$1,056,047 were paid during 2024 and 2023, of which \$960,584 and \$817,542 were charged to income and \$266,961 and \$238,505 were charged to principal in 2024 and 2023. The percentage charged to principal in the Bequest and Endowment Principal Fund and the Permanent Maintenance Fund is in accordance with the applicable laws of the State of New York covering estates and trusts.

6. Defined Benefit Pension and Postretirement Benefit Plans (the "Plans")

The Cemetery has a formal noncontributory defined benefit pension plan (the "Pension Plan") covering all eligible employees. The Cemetery funds at least the minimum amount required by applicable regulations based on funding requirements determined by consulting actuaries. The Cemetery currently reimburses eligible retirees and their spouses who elect to participate for the cost of comprehensive medical insurance, not to exceed \$200 per month per participant. The Cemetery expects to continue this reimbursement program in the future although it is under no obligation to do so. For measurement purposes, no annual health care cost trend rates are used for pre-age and post-age 65 benefits because covered medical expenses are not assumed to increase.

The Cemetery also provides a death benefit of \$5,000 for eligible retirees who retired after December 31, 1994.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

6. <u>Defined Benefit Pension and Postretirement Benefit Plans (the "Plans") (Continued)</u>

The following table provides information about the Plans as of and for the years ended December 31:

	Pension	Benefits	Other Postretin	ement Benefits
	2024	2023	2024	2023
Projected Benefit obligation at December 31 Fair value of plan assets at December 31	\$ 13,298,082 21,926,982	\$ 13,538,153 19,470,920	\$ 2,750,825	\$ 2,427,276
Funded status	\$ 8,628,900	\$ 5,932,767	\$ (2,750,825)	\$ (2,427,276)
Accrued benefit cost recognized in the statement of financial position	\$ 8,628,900	\$ 5,932,767	\$ (2,750,825)	\$ (2,427,276)
Accumulated benefit obligation Net periodic benefit cost (credit) recognized	12,576,613	12,671,145	2,750,825	2,427,276
in the consolidated statement of activities Amortization of amounts previously not recognized as a component of net	(293,975)	(101,193)	85,625	69,836
periodic benefit cost	141,036	245,850	(93,724)	(88,064)
Employer contribution to plan during the year	700,000	700,000	102,426	108,340
Benefits paid during the year	697,891	680,189	102,426	108,340
Expected employer contributions to plan in 2025	450,000		202,153	
Weighted-average assumption of accumulated benefit obligation as of December 31				
Discount rate	5.45%	4.75%	5.40%	4.74%
Expected return on plan assets	7.00%	7.00%	N/A	
Rate of compensation increase	3.00%	3.00%	N/A	N/A
Weighted-average assumption of net periodic cost as of December 31				
Discount rate	4.75%	4.95%	4.74%	4.94%
Expected return on plan assets	7.00%	7.00%	N/A	N/A
Rate of compensation increase	3.00%	3.00%	N/A	N/A

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

6. Defined Benefit Pension and Postretirement Benefit Plans (the "Plans") (Continued)

The table below reflects the amounts recognized within the General Fund's net assets without donor restrictions arising from the Plans at December 31 that have not yet been recognized in net periodic benefit cost.

	Pension Benefits			Other Benefits			fits	
		2024		2023		2024		2023
Unrecognized actuarial loss (gain) Unrecognized prior service cost	\$	917,214	\$	2,619,372	\$	(1,035,452) 518,842	\$	(856,960)
	\$	917,214	\$	2,619,372	\$	(516,610)	\$	(856,960)

The table below reflects the amounts recognized within the General Fund's net assets without donor restrictions arising from the Plans at December 31, 2024 that are expected to be recognized in net periodic benefit cost during the year ending December 31, 2025.

		sion			
	Ben	efits	Other Benefits		
Unrecognized actuarial (gain) Unrecognized prior service cost	\$	<u>-</u>	\$	(132,750) 50,619	
	\$		\$	(82,131)	

The following table shows estimated future benefit payments expected to be paid from the Plans for the next ten years in the years ending December 31:

	Pension	Other		
Year	Benefits	Benefits		
2025	\$ 905,076	\$ 202,153		
2026	918,946	210,390		
2027	918,681	207,384		
2028	931,230	207,435		
2029	967,363	220,235		
2030 - 2034	4,873,279	1,079,363		

The Cemetery's overall expected long-term rate of return on Pension Plan assets is 7.00%. The expected long-term rate of return is based on the portfolio as a whole and not on the sum of returns on individual asset categories. The return is based exclusively on historical returns, without adjustments and expected future returns of the various asset classes using the target allocations.

Pension Plan Assets

The investment guidelines for the Pension Plan provide that the pension assets are to be managed on a balanced portfolio basis with a target allocation of 50% equity securities and 50% fixed income securities.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

6. Defined Benefit Pension and Postretirement Benefit Plans (the "Plans") (Continued)

Pension Plan Assets (Continued)

The Trustee has the discretion to vary the allocations to each of these asset classes between a maximum of 60% and a minimum of 40% of the total portfolio value based on the Trustee's view of relative attractiveness of these two asset classes. The guidelines limit investment in foreign equities to 25% of the equity portfolio value and non U.S. bonds to 25% of the fixed income portfolio value. The investment allocation is reviewed periodically and revisions may be made from time to time to reflect changing market conditions and performance results. The Pension Plan's assets at December 31, categorized by the fair value hierarchy, are as follows:

	2024	2023
Level 1 (Quoted Prices in Active		
Markets for Identical Assets)		
Cash and Cash equivalent	\$ 406,741	\$ 1,117,699
Equities - Exchange traded funds	12,057,559	10,612,424
US Treasury notes	4,781,934	4,999,915
Total Level 1 Assets	17,246,234	16,730,038
Level 2 (Other Observable Inputs)		
Corporate bonds	4,096,382	2,740,882
Add Other Assets		
Due from Broker	584,366	
	\$ 21,926,982	\$ 19,470,920

7. Commitments and Contingencies

Contract to Purchase 10-acre Parcel Adjoining the Cemetery

In 2024, the Cemetery signed a contract to purchase a 10-acre parcel adjoining the Cemetery for \$6,400,000. The contract was contingent upon environmental reviews of the property and required the approval of the Board and the seller clearing the property of tenants prior to closing. The environmental assessments were completed in late 2024 and the Board approved the purchase on April 8, 2025. The closing will be scheduled once the seller is able to deliver the property vacant and free of all tenants, which the contract requires to be completed within six months of Board approval. Payments related to this purchase totaled \$680.994 in 2024.

New York State Sales Tax

In 2016, issues related to the application of the New York State Sales Tax to sales by cemeteries were raised as a result of a random audit of a cemetery. The New York State Association of Cemeteries is engaged in an effort to clarify the issues and to advocate for the enactment of special legislation to exempt sales by cemeteries. Management is considering the impact of the matter on the Cemetery and is awaiting clarification and further developments before proceeding.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

8. Liquidity and Availability of Financial Assets

As described in Note 1, the General Fund assets of the Cemetery are available for operations. Additionally, included in the Cemetery's operating budget is the estimated income and dividends, net of fees of approximately \$3 million, to be earned on approximately \$72 million of investments in the Bequest and Endowment Principal and Surplus Income Funds, which is to be used for the care of endowed lots, and on approximately \$85 million of investments in the Permanent Maintenance Fund, which is to be used for the current care and maintenance of the Cemetery. As part of liquidity management, the Cemetery invests cash in the General Fund in excess of one month's requirement in short term investments. Although the Cemetery does not intend to spend from the net assets of its General Fund other than amounts appropriated for general expenditure as part of its annual budget approval and appropriation, amounts could be made available if necessary. In addition, management has determined that there are no conditions or events considered in the aggregate, that raise substantial doubt about the Cemetery's ability to continue its operations within one year from the date these consolidated financial statements were available for issuance. General Fund financial assets which can be liquidated within one year of the consolidated statement of financial position dates for general expenditure are as follows:

	2024	2023
Cash and cash equivalents	\$11,930,658	\$ 9,784,764
Accounts and other receivables due within one year	1,305,000	2,663,300
Accrued investment income receivable	854,000	726,400
Investments	84,159,627	70,693,658
Financial assets at year end available to meet cash		
needs for general expenditures within one year	\$98,249,285	\$83,868,122

9. Risks and Uncertainties

Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in values of investment securities will occur in the near term and that such changes could materially affect investment balances and amounts reported in the consolidated statements of financial position.

The effects of economic and market conditions subsequent to December 31, 2024 are not reflected in these consolidated financial statements.

The value of the Pension Plan's investments has a direct impact on its funded status. The actual impact on the Pension Plan's funded status and future required contributions cannot be determined at this time.

Officers

President, Chief Executive Officer, and Counsel Matthew G. Parisi

Vice President and Superintendent Michael H. Cook, Jr.

Vice President, Chief Financial Officer, and Treasurer
Theresa M. Doran

Vice President, and Sales and Development Manager Michael J. Farmer

Board of Directors

Secretary
Mary Ann Alonso

Kevin J. Bannon

Catherine U. Biddle

Eric Cheng

Matthew G. Parisi

Elizabeth Payne

Chairman
Raymond M. Planell

Vice Chairman Richard A. Schnall

Howard Weintraub

Superintendents

Superintendent Michael H. Cook, Jr.

Deputy Superintendents
Jack Cunha
Joaquim Pedrosa

Assistant Superintendents Carlos Lopes Joe Sabio

